

Opinion

Organising Decision Making for Value

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BoardProcessValue® methodology promotes the active, business-oriented role of the board of directors of listed companies towards their shareholders on the one hand, and towards the CEO and his executive management team, on the other. Companies and their shareholders benefit from the value of board process that is active in these two respects. Our clients invest considerable resource and time in maximising the opportunity to shape those relationships. They do so by the Chairman refreshing the board's understanding of shareholders views on long-term issues affecting value. They also achieve it by: i) crafting very carefully the division and balance of authority and tasks between the board and the CEO; ii) by the mode of board delegation to CEOs; and, iii) by ensuring that monitoring, strategy and CEO performance are at the centre of board process.

This BPV® Opinion focuses on the board and its decision-making processes. Including:

- Decisions made by the board, the process followed in making those decisions.
- Processes in place to ensure the board has the opportunity to be involved in all relevant decisions.
- The typical decisions that are delegated to management by the board.

Other areas considered include:

- The process by which the board as a whole makes decisions and what each director must do in terms of the way they participate in the decision making process.
- What information a director must use, access or seek out in order to make their decision.
- How greater certainty can be created around decision making at both the management and board level.

For a full version of the opinion paper please contact:

Australia

Patrick Ryan, Manager

Tel: +61 430 584 910

Email: pr@institutionaldesign.com

Institutional Design

Level 27

101 Collins Street

Melbourne VIC 3000

Australia

Tel: +61 (0)3 9653 7353

Fax: +61 (0)3 9653 7354

www.institutionaldesign.com

United Kingdom

Haris Syed, Research Manager

Tel: +44 (0) 207 680 2763

Email: hs@institutionaldesign.com

Institutional Design

108 Fenchurch Street

London EC3M 5JR

United Kingdom

Tel: +44 (0) 20 7680 9192

Fax: +44 (0) 20 7680 9068

www.institutionaldesign.com

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